



University District Development Association (UDDA) Board of Directors' Annual Retreat Agenda

Wednesday, June 3, 2026, 8:30 AM – 1:30 PM

In-person only at the Swinerton Office on the fourth floor of the Scott Morris Center for Energy Innovation Building, 12 N Sheridan, Spokane, WA

Retreat Purpose: To align around a shared vision for the University District's next phase of work by grounding our strategy in community, data, and inclusive economic development. Through a combination of presentations, dialogue, and reflection, the retreat will explore the interconnected challenges and opportunities facing Spokane, particularly youth poverty, workforce pathways, and access to opportunity, while examining models such as cooperative ownership and the Maker Hub economy as scalable solutions.

The Board will also be introduced to the internally developed Joyful Cities framework, designed to integrate perspectives on belonging, cultural grounding, and economic innovation, ensuring that our future investments and initiatives are both community-informed and outcomes-driven.

- 8:30** **Welcome, Retreat Purpose, and Land Acknowledgment** – *Lois Bollenback*
- Welcome Angela Dodson
- 8:45** **Belonging Exercise** – *Jerry Crowshoe, Native American Health Sciences Program Director, WSU Health Sciences Spokane*
- 9:05** **Spokane Tech High School (Workforce Pipeline)** – *Adam Swinyard, Spokane Public Schools; and Kevin Brockbank, Spokane Colleges*
- 9:35** **Context: Spokane Generational Poverty and Urban Systems Response** – *Juliet Sinisterra*
- 10:05* *Break*
- 10:10** **Mondragon Cooperative Model** – *Joel Williamson, Spokane Workers' Cooperative*
- 10:30** **Facilitated Discussion** – *Crowshoe*
- 10:50** **Joyful Cities Framework Overview** – *Sinisterra*
- 11:05** **Facilitated Discussion** – *Crowshoe*
- 11:30* *Buffet Lunch*
- 12:00** **Maker Hub Economy Overview** – *Sinisterra*
- 12:15** **Facilitated Discussion** – *Crowshoe*
- 12:35** **Small Group Breakout Discussions**
- 12:55** **Small Group Report Out**
- 1:10** **Retreat Closing: Grounding and Reflection Exercise** – *Crowshoe*
- 1:30** **Adjourn** – *Bollenback*