



University District Development Association (UDDA)

Board of Directors' Annual Meeting Agenda - Final

Wednesday, September 2, 2026

3:50-5:05 PM Joint UDDA/UDPDA session; 5:07 – 5:30 PM UDDA Business Meeting

Catalyst Building, Room 172, and via Zoom

<https://us02web.zoom.us/j/86507467414?pwd=cEbdVcQlG0cnsDuxKkBZGNga7YFIbn.1>

Meeting ID: 865 0746 7414 ; Passcode: 721364 ; Phone: +1 253 205 0468 # US

(Joint discussion: UDPDA and UDDA Board Members – Public Meeting)

3:50 Welcome and August EAC Highlights – Wagner

- 2026 Impact Award nominations open through the end of August
- UDDA June Retreat Follow Up
- TEND Intelligence Platform Presentation
- Board Effect – *Sinisterra and Dodson*

4:10 Scorecard Review, Comments - Sinisterra

4:15 Higher Ed and SPS Annual Updates

- Washington State University – Jeff Haney
- Whitworth University – Dale Hammond
- Gonzaga University - John Sklut
- Spokane Colleges – Kevin Brockbank
- Spokane Public Schools – Adam Swinyard

5:05 Public Comment and Adjourn UDPDA Meeting – Wagner

(End Joint Session, begin UDDA Business Meeting)

5:07 Call to Order, Welcome, Administrative Actions – Wagner

- **Proposed Consent Agenda MOTION:** Approve draft March 4 and May 6, 2026, UDDA board meeting minutes and UDDA financials as of July 31, 2026

5:15 Finance and Grants Administration

- UDDA Financial Policies and Procedures Manual Update – *Sinisterra*
 - **Proposed MOTION:** Revise the language on page 20 table regarding unbudgeted expenses to read, “If the proposed procurement is *not included* in the Board-approved Annual Budget and exceeds \$25K, the Board will approve.”

5:20 Nominating Committee (NC) Update/Board Vote on UDDA 2027 Positions – Wagner

- *NC Members: Brown, Wilkerson, Fuchs, Biel, Cameron, Sinisterra*
- **Proposed MOTION to approve 2027 UDDA/UDPDA EAC**
 - Jonathan Teeters (returning)
 - LaVerne Biel (returning)
 - Erin Williams Heuter (returning)
 - Thomas Tellefson (returning)
 - Steve MacDonald (returning)
 - Emilie Cameron
 - Alex Jackson
 - Marvo Reguindin
 - Angela Swenseid
- **Proposed MOTION to approve 2027 UDDA officers**
 - Erin Williams Heuter, Chair
 - Thomas Tellefson, Vice-Chair/Secretary
 - Angela Swenseid, Treasurer
- **Proposed MOTION to approve two UDDA reps to the 2027 UDPDA board**

- **Position 1: UDDA board rep (currently Hulsey)**
 - Angela Swenseid
- **Position 2: UDDA board-selected rep (currently Wagner)**
 - Thomas Tellefson

5:30 Adjourn – *Wagner*

2026 UD Board Meetings (3:30 PM at Catalyst Building, Room 172)

- Oct 14
- Dec 2 – holiday event and Impact Award presentation, location TBD

Board Retreat Summary: Feedback on Joyful Cities and Maker Hubs

Board Retreat – June 3, 2025

Joyful Cities Feedback

Board members generally viewed the Joyful Cities framework as a useful tool for fostering collaboration, inclusion, and community pride. Participants highlighted Spokane's strong collaborative culture, Indigenous partnerships, educational institutions, natural assets, community events, and rooted multi-generational connections as key strengths that support a more joyful and resilient community.

However, several challenges were identified. Participants expressed concern about the lack of clear definitions and measurable outcomes related to "joy," competing frameworks and priorities, communication gaps, limited available capital, affordability issues, poverty, housing shortages, and political and regulatory barriers. There was also discussion about the need for greater focus, clearer goals, and stronger alignment among community stakeholders.

Key opportunities included:

- Creating a stronger shared community identity and narrative.
- Expanding diversity and inclusion efforts.
- Learning from successful models in other communities.
- Increasing outreach and communications.
- Leveraging current innovation and economic development priorities.
- Establishing short-term goals (3–5 years) to demonstrate progress.
- Strengthening research and development, leadership, and investment strategies.

Major threats identified included poverty, homelessness, funding uncertainty, sustainability challenges, aging infrastructure, crime, migration of residents and businesses, gentrification, and ensuring Spokane is prepared for future growth.

Maker Hubs Feedback

Board members identified Food Systems & Urban Agriculture as the highest-priority Maker Hub opportunity, followed by Circular Construction & Green Infrastructure. These hubs were viewed as having strong potential to address workforce needs, community development goals, and regional economic opportunities.

Participants suggested several pilot projects and partnerships that could demonstrate early success, including:

- Expansion of the 2nd Harvest Culinary Program.
- Partnerships with community colleges, extension programs and culinary training programs.
- Collaboration with other community gardening programs.
- Partnerships with existing anchor businesses, such as food cooperatives.
- Mentorship opportunities that leverage retiring Baby Boomers' expertise.

The Maker Hubs were seen as a vehicle for:

- Workforce development and skills training.
- Entrepreneurship and business incubation.
- Talent retention and attraction.
- Building generational wealth.
- Supporting creativity, innovation, and community connection.
- Creating specialized spaces for activities such as technology, woodworking, fabrication, culinary arts, and crafts.

Board members also emphasized the importance of understanding market demand, ensuring long-term financial sustainability, and maintaining flexibility as technology and workforce needs evolve.

Recommended Next Steps

Joyful Cities

- Define measurable outcomes for "joy" and establish a limited set of priority indicators.
- Develop a 3–5 year action plan with clear milestones and accountability measures.
- Strengthen stakeholder engagement and communication, ensuring broad participation across sectors.
- Align Joyful Cities goals with existing University District priorities and regional initiatives.
- Identify funding and investment strategies that support long-term sustainability.
- Create a framework for tracking progress and reporting outcomes to the community.

Maker Hubs

- Prioritize feasibility analysis for Food Systems & Urban Agriculture and Circular Construction & Green Infrastructure hubs.
- Pursue pilot projects such as the 2nd Harvest Culinary Program expansion and educational partnerships.
- Engage anchor institutions, businesses, and workforce partners to validate demand and identify operational partners.
- Develop a mentorship strategy connecting experienced professionals with emerging entrepreneurs and workers.
- Assess facility, equipment, and operating requirements for potential hub locations.
- Explore cooperative ownership and support models, including opportunities for shared services, training, and business development.
- Establish success metrics related to workforce outcomes, entrepreneurship, job creation, and community impact

update2026 priorities: Support catalytic investments (Nature-based infrastructure and U Incubation Village), invest in parking, and district beautification and marketing.

University District - 2026 Work Plan Tracking										
Strategic Plan			Community Development	Budgeted	Start	End	Status	Update	Key Dates	
1	3.1.2	400-Block in partnership with Avista Development		\$20,000	Q1 2026	Q4 2026		Met with Avista Development and reviewed revised feasibility studies conducted by Bernardo Wills and Mithun. Studies looked at a Phase I: Tesla charging station and a Phase II: Climbing Gym/Rec Center/Childcare. Also exploring co-developing Gateway Park with ADC and Emerald via City pilot P3 infrastructure program.	5/31/2026	
2	2.4.1, 3.1.1	U Incubation Village Pre-Design Study Completion and Community Partner Roundtables		\$55,705 (carryover)	Q1 2026	Q4 2026		D&B conducting national economic assessments and hosting a series of 5 stakeholder/Community partner planning sessions. WSU School of Architecture will be using the project as a Fall 2026 design studio.	CERB grant complete at EO 2026	
3	1.1.1, 1.1.2	District Living Infrastructure Framework and Development Guidelines Phase II		\$40,000	Q1 2026	Q2 2026	Complete	Report completed. To be presented to EAC in Fall to discuss next steps.	Board presentation in May 2026	
4	1.1.2, 1.1.4, 1.1.5, 1.1.7	Nature-Based Infrastructure and Complete Street Pre-Design (Superior/Springfield)		\$75,000 (carryover)	Q2 2026	Q4 2026		Living infrastructure framework complete. Looking to redirect funds to a larger UD infrastructure concept and pricing study that could be used for a larger district-wide P3 infrastructure project. Superior and Springfield still included.	Spring 2027	
5	1.1.2	UD Ecological Development Tool: Feasibility Testing for Software Development		\$15,000	Q1 2026	Q3 2026		Intellitect mock-up created for software program, TEND. Will be presented to EAC in August. Looking to brand the product for market testing in early 2027.	EO 2026	
6	2.4.1, 3.1.9	Host community partners discussion around possible people's choice grocer (retail food bank model) along Division Street		\$13,000 (\$500 budgeted)	Q3 2026	Q3 2026		Spokane UD and Catholic Charities entering in a \$15K scope with SidexSide for a feasibility study of a people's choice grocer along Browne in the UD. CC to contribute \$2K.	Fall 2026	
7	1.4	Conduct parking layout study for South Sub-Area in legislated blocks		\$26,000 (\$15K budgeted)	Q2 2026	Q3 2026		Ardurra developing conceptual parking plan for South Sub-Area. To be presented to EAC in September and then shared with City staff.	Fall 2026	
8	3.1.4	Supporting work of SLIHC and Spokane Alliance where needed around development of regional Housing Production Fund		\$25,000	Q1 2026	Q4 2026		Spokane UDPDA committing \$25K match to Spokane Alliance and SLIHC to study development of a public housing fund and possibly regenerative infrastructure fund. UD hosted Bill Fullerton around feasibility study he conducting for a privately funded Regional Housing Impact Fund.	Summer 2027	
Economic Development				Budgeted	Start	End		Status	Update	Key Dates
1	Overarching	Grant writer for State, Federal, and local grants in alignment with U Vision 2044 Strategies and develop database around district metrics and data for grant writing access.		\$30,000	Q1 2026	Q4 2026		UDDA, McKinstry and Novarra under contract to implement District Thermal Energy Analysis. Steering Committee meeting kick off held August 25	1/1/2027	
3	3.4	Banner implementation along Hamilton		\$15,000	Q2 2026	Q4 2026		On hold while we assess costs of wind-damaged banners. Would like to re-allocate funds to garbage cans and re-install damaged banners along MLK Way	Fall 2026	
4	1.4	First Avenue Parking Angled Parking Pilot		\$10,000	Q3 2026	Q4 2026		Putting this on hold once City Staff reviews Ardurra parking layout study	Fall 2026	
5	1.1.1, 1.1.2	Pacific Avenue Ongoing Maintenance of Nature-Based Infrastructure (6 months)		\$8,000	Q3 2026	Q4 2026		City is no longer requesting a match for this work.	Fall 2026	
Marketing & Communications				Budgeted	Start	End	Status	Update		
1	1.1.8, 2.2.2, 2.5.2, 3.1	Outreach Materials; 4 cutsheets and vision branding		\$15,750	Q2 2026	Q4 2026		Branding underway for initiatives underway.		
2	1.1.8, 2.2.2, 2.5.2, 3.1	Juliet to develop a TED Talk; Speaking Support and Graphics		\$12,000	Q1 2026	Q3 2026		Juliet auditioned for TED Talk in January 2027. Selected but declined presentation this year due to demanding time commitment		
3	3.1.1	Website Development: Photography and Illustrations		\$25,000	Q3 2026	Q4 2026		Dean Davis under contract for \$15K for website photography.	Spring and Fall 2026	

Notes: Black: Focus Area; Blue: Dependent on Others



University District Development Association (UDDA) Meeting Minutes - DRAFT

Wednesday, March 4, 2026, 4:11-4:51 PM Joint UDDA/UDPDA Session; 4:51-5:14 PM Business Meeting, Catalyst Building Room 309 and Via Zoom

Board [slide deck](#), Zoom [recording link](#)

Board Members Present: Karlee Agee (Zoom), Ryan Arnold, LaVerne Biel (Zoom), Lois Bollenback (chair), Emilie Cameron (Zoom), Pat Castaneda (Zoom), Colleen Fuchs (Zoom), Megan Hulsey (Zoom), Alex Jackson, Stacia Rasmussen, Rob Sauders, Juliet Sinisterra (CEO), John Sklut (Zoom), Angela Swenseid (Zoom), Adam Swinyard (Zoom), Jonathan Teeters, Thomas Tellefson, Dennis Wagner (Zoom), County Commissioner Amber Waldref (Zoom), and Council President Betsy Wilkerson

Board Members Absent: Catherine Brazil, Kevin Brockbank, Mayor Lisa Brown, Erin Williams Hueter, Brooke Kiener, Marvo Reguindin

Others Present: Taudd Hume (legal counsel), Alden Jones, Amanda Beck, Mark and Kara Odegard, Eric Petersen

JOINT PRESENTATION/DISCUSSION: UDPDA and UDDA Board Members

Bollenback started the joint session at 4:11 PM and provided the following **EAC Highlights**:

- Letters sent out regarding Avista's four-year rate increase, the Ruby River dock proposal, and EWU's Urban Regional Planning program
- DocuSign for board Confidentiality and COI policies going out soon
- Annual UDDA board member contribution invoices going out soon
- The UDPDA/UDDA Administrative Services Agreement will be updated to account for work beyond basic operational administration (i.e., for more in-depth grants and contract management)
- Presentation: City Parking Lot Tax Legislation

Next Generation Plan 2065 Updates

- **201 West Main** – Property closing date is April 2, 2026. UD legal counsel reviewed the PSA Assignment and Feasibility approval, and per the PSA, the CEO approved in writing.
- **400-Block Gateway Commons** – Sinisterra reported that Avista recently shared a change in direction, and as such, the anticipated RFQ for a P3 at the Gateway Commons is on hold. Avista is now considering fast-charging Tesla stations, and remains open to a climbing gym, recreation and events center, childcare, and a park and promenade. They are in discussions with Swinerton regarding the revised scope and will take 60 days to determine the best way to move forward. UD staff provided Avista with a revised program/proforma based on their new direction.
- **Scorecard** – Sinisterra highlighted Spokane Low Income Housing and Spokane Alliance efforts to launch a local revolving housing loan fund and the potential to work with the Ballmer Group on a statewide revolving loan fund.

Presentation

- **UD Ecological Development Incentives** – Measure Meant team presented an update on their contracted work, and Sinisterra explained how it dovetails with other Next Generation Plan 2065 projects. Mark Odegard provided a project overview, interview scope, case studies, common incentives in other communities, and key features of a “scorecard” and potential incentives. See [this link](#) for more information.

END JOINT PRESENTATION/DISCUSSION: UDPDA and UDDA Board Members

Call to Order, Welcome, and Administrative Actions

Chair Bollenback called the UDDA business meeting to order at 4:51 PM and asked for a **MOTION to approve the Consent Agenda**, including the **draft UDDA February 4, 2026, meeting minutes and the UDDA financials as of January 31, 2026** (Wilkerson), seconded (Rasmussen), and passed



unanimously. Sinisterra noted the higher January salary amount was due to Samson's severance package.

Presentations

UDDA Fiscal Policies and Procedures Manual

Hulsey acknowledged the staff for developing this manual, which she and Chuck Murphy (past UDPDA treasurer) reviewed for errors and omissions. The manual is a "living" document and includes language addressing policies and procedures around internal controls, mitigating fraud, safeguarding funds, managing grants, and establishing procurement pathways. Bollenback asked for questions and hearing none, asked for a **MOTION to adopt the UDDA Fiscal Policies and Procedures Manual** (Wilkerson), seconded (Teeters), and passed unanimously.

UD HR Employee Manual

Tellefson acknowledged the staff for developing this manual, which UDDA labor attorney Kammi Smith and board members Williams-Heuter and Tellefson reviewed for errors and omissions. The manual is a "living" document and includes language addressing policies relevant to grant funders, annual employee goal-setting and performance reviews, and new staff leave features. Bollenback asked for questions and hearing none, asked for a **MOTION to adopt the UD HR Employee Manual** (Arnold), seconded (Jackson), and passed unanimously.

30-Second updates followed. Bollenback then reminded the group of the next meeting on May 6 and adjourned the UDDA business meeting at 5:14 PM.

Dennis Wagner, Vice Chair and Secretary



University District Development Association (UDDA) Meeting Minutes - DRAFT

Wednesday, May 6, 2026, UDPDA/UDDA Joint Session 3:45 - 5:21 PM; Business Meeting 5:21 - 5:30 PM, Catalyst Building Room 309 and Via Zoom

Board [slide deck](#), Zoom [recording link](#)

Board Members Present for Joint Session: Ryan Arnold (Zoom), Catherine Brazil (Zoom, left during joint), LaVerne Biel, Lois Bollenback (chair), Kevin Brockbank (left during joint), Mayor Lisa Brown (Zoom, left during joint), Emilie Cameron, Dale Hammond (Zoom), Megan Hulsey (Zoom), Stacia Rasmussen, Marvo Reguindin, John Sklut, Angela Swenseid (Zoom), Adam Swinyard (Zoom, left during joint), Dennis Wagner (Zoom), County Commissioner Amber Waldref (Zoom, left during joint), Council President Betsy Wilkerson (left during joint)

Board Members Present for Business Meeting: Ryan Arnold (Zoom), LaVerne Biel, Lois Bollenback (chair), Emilie Cameron, Dale Hammond (Zoom), Megan Hulsey (Zoom), Stacia Rasmussen, Marvo Reguindin, John Sklut, Angela Swenseid (Zoom), Dennis Wagner (Zoom)

Board Members Absent for Business Meeting: Karlee Agee, Catherine Brazil, Kevin Brockbank, Mayor Lisa Brown, Pat Castaneda, Colleen Fuchs, Jeff Haney, Alex Jackson, Rob Sauders, Adam Swinyard, Jonathan Teeters, Thomas Tellefson, County Commissioner Amber Waldref, Council President Betsy Wilkerson, Erin Williams Hueter

Others Present: Juliet Sinisterra (CEO), Alden Jones, Steve MacDonald (Zoom, left during joint), Amanda Beck (Zoom), Hailey James (Zoom), and presenters: Laurel Fish, Claudia Browne and Susan Sherrod (Zoom), Yeena Kee, Kelly Nguyen, Maia Kent, Kyra Shelton.

JOINT PRESENTATION/DISCUSSION: UDPDA and UDDA Board Members

Bollenback started the joint session at 3:45 PM and welcomed new higher-ed appointed directors: Dale Hammond (Whitworth University) and Jeff Haney (WSU Health Sciences Spokane; Hailey James sitting in via Zoom for Jeff). She then deferred to Dennis Wagner to provide the **EAC Highlights**:

- **2026 Nominating Committee (NC) update** – No new board members are anticipated in 2027, so the NC will only propose a 2027 officer slate. Per the bylaws, standing NC members are the Mayor, Council President, and UD CEO. The EAC selects 3-4 other members, and Colleen Fuchs, Emilie Cameron, and LaVerne Biel have volunteered to serve.
- **Marketing & Communications Manager and Office Administrator position update** - A strong response to the posting, six candidates interviewed and an offer letter sent. Final results to be announced soon.
- **Books Management RFP update** – Staff released an RFP in early March and received four proposals. Jasmin Group was selected, and a three-year contract (to take us through the next SAO audit in 2028) is being drafted.
- **2026 Impact Award nominations** – See [this link](#) for more information about the application process (open through August 3). The EAC will review candidates at its August meeting and present a final recommendation to the Board for approval at the September annual meeting.

Next Generation Plan 2065 Updates

- **CERB Grant U Incubation Village** – Sinisterra outlined the initial and recently revised project scope approved by CERB. The revisions extend stakeholder engagement and facility planning and provide for a national market economic assessment of three maker hubs and a local economic assessment to quantify market demand.
- **Scorecard** – Sinisterra highlighted recent updates on key initiatives.

Presentations

- **Spokane Regional Housing Fund** – Laurel Fish with Spokane Alliance presented on efforts to increase workforce housing countywide and possible funding mechanisms. The UDPDA plans to contribute \$25K toward a matching fund to support a staff member. See [this link](#) for more information.



- **BID Expansion and Garbage Receptacles** – LaVerne Biel with ESBA presented on the benefits of streetside waste bins (the UDPDA plans to invest in branded receptacles) and BID expansion plans into the south UD. See [this link](#) for more information.
- **Health Equity Circle (HEC) Update** – WSU and UW-GU medical students Yeena Kee, Kelly Nguyen, Maia Kent, and Kyra Shelton presented an update on their harm reduction program outcomes. See [this link](#) for more information.
- **UD Living Infrastructure Framework and Design Guidelines** – Claudia Browne and Susan Sherrod with Biohabitats presented their work to date, outlining current conditions, landscape typologies, and planting opportunities. They and Sinisterra welcomed feedback and questions on their work. See [this link](#) for more information.

Bollenback asked for, but did not hear any public comments, and adjourned the Joint Session at 5:21 PM.

Call to Order, Welcome

Chair Bollenback called the UDDA business meeting to order at 5:24 PM and, in the absence of a quorum, postponed the UDDA Treasurer's Report and the approval of the corrected March 4, 2026, draft UDDA meeting minutes, the UDDA financials as of March 31, 2026, and a recommended correction to the UDPDA Fiscal Policy & Procedures Manual until the next meeting. Sinisterra shared information regarding the upcoming UDDA June 3 retreat agenda.

Bollenback welcomed 30-second updates from board members and adjourned the meeting at 5:30 PM.

Dennis Wagner, Vice Chair and Secretary

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Statement of Financial Position

As of March 31, 2026

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
10126 UDDA NUM Checking	93,535.36
10127 UDDA NUM MM	-9.89
10129 UDDA STCU MM	168,449.38
Total Bank Accounts	\$261,974.85
Accounts Receivable	\$71,600.00
Other Current Assets	
12000 Undeposited Funds	0.00
12001 *Undeposited Funds	0.00
13100 Prepaid Insurance	0.00
QuickBooks Tax Holding Account	2,660.42
Total Other Current Assets	\$2,660.42
Total Current Assets	\$336,235.27
TOTAL ASSETS	\$336,235.27
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	\$15,805.50
Credit Cards	\$2,219.83
Other Current Liabilities	
21000 Other Current Liability	0.00
21100 Direct Deposit Liabilities	0.00
24000 Payroll Liabilities	977.77
24110 Federal Income Tax Withheld	2,689.48
24125 FICA & Med Payable	0.00
24160 State Unemployment Payable	-513.67
24161 State Fam Med Lv EE pd by Co	0.00
24162 FSA Contrib EE	164.97
24163 FSA Contrib ER	189.97
24170 Federal Unemployment	126.00
24220 Industrial Insurance	861.60
24225 Simple IRA EE	0.00
24226 Simple IRA ER	893.60
24227 Accrued Vacation Leave	0.00
ID Income Tax	-368.00
WA Cares Fund	-58.96
Total 24000 Payroll Liabilities	4,962.76
Direct Deposit Payable	0.00
FSA Contrib ER	0.00

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Statement of Financial Position

As of March 31, 2026

	TOTAL
Total Other Current Liabilities	\$4,962.76
Total Current Liabilities	\$22,988.09
Total Liabilities	\$22,988.09
Equity	
30000 Opening Balance Equity	2,143.63
30001 Reserve	78,842.62
32000 Unrestricted Net Assets	183,417.36
Net Revenue	48,843.57
Total Equity	\$313,247.18
TOTAL LIABILITIES AND EQUITY	\$336,235.27



UDDA – Financial/Treasurer’s Report

As of March 31, 2026

Accrual Basis

	(Current Month)	(Previous Month)
CURRENT ASSETS		
Total Numerica Checking/STCU Money Market	261,974.85	245,945.38
Accounts Receivable (<i>annual contribution invoicing</i>)	71,600.00	5,000.00
Other Assets - QBO Tax Holding	2,660.42	2,591.38
Total Assets	336,235.27	253,536.76
LIABILITIES		
Accounts Payable	15,805.50	0
Credit Card Payable	2,219.83	1,793.83
Payroll Liabilities (<i>no longer includes VL accrual</i>)	4,962.76	11,201.66
Total Liabilities	22,988.09	12,995.49

NOTES:

- March Proforma vs Actual net operating revenue was \$72,705.91 due to annual contribution invoicing on the revenue side and removal of vacation leave accrual on the expense side. VL accrual was paid out in March per the new UPTO policy in the board-approved UD HR Employee Manual.
- Note that \$168,308.97 was transferred at the beginning of March from the Numerica checking account to the new STCU MM account.

Approved:

Juliet Sinisterra, CEO

Megan Hulsey, Treasurer

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Statement of Financial Position

As of April 30, 2026

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
10126 UDDA NUM Checking	96,816.56
10127 UDDA NUM MM	0.00
10129 UDDA STCU MM	168,594.75
Total Bank Accounts	\$265,411.31
Accounts Receivable	\$47,600.00
Other Current Assets	
12000 Undeposited Funds	0.00
12001 *Undeposited Funds	0.00
13100 Prepaid Insurance	0.00
QuickBooks Tax Holding Account	2,482.09
Total Other Current Assets	\$2,482.09
Total Current Assets	\$315,493.40
TOTAL ASSETS	\$315,493.40
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	\$9,202.43
Credit Cards	\$2,294.57
Other Current Liabilities	
21000 Other Current Liability	0.00
21001 Accrued Expense	0.00
Total 21000 Other Current Liability	0.00
21100 Direct Deposit Liabilities	0.00
24000 Payroll Liabilities	977.77
24110 Federal Income Tax Withheld	2,689.48
24125 FICA & Med Payable	0.00
24160 State Unemployment Payable	-691.99
24161 State Fam Med Lv EE pd by Co	0.00
24162 FSA Contrib EE	164.96
24163 FSA Contrib ER	189.96
24170 Federal Unemployment	126.00
24220 Industrial Insurance	933.40
24225 Simple IRA EE	0.00
24226 Simple IRA ER	893.60
24227 Accrued Vacation Leave	0.00
ID Income Tax	-368.00
WA Cares Fund	-58.96

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Statement of Financial Position

As of April 30, 2026

	TOTAL
Total 24000 Payroll Liabilities	4,856.22
Direct Deposit Payable	0.00
FSA Contrib ER	0.00
Total Other Current Liabilities	\$4,856.22
Total Current Liabilities	\$16,353.22
Total Liabilities	\$16,353.22
Equity	
30000 Opening Balance Equity	2,143.63
30001 Reserve	78,842.62
32000 Unrestricted Net Assets	183,417.36
Net Revenue	34,736.57
Total Equity	\$299,140.18
TOTAL LIABILITIES AND EQUITY	\$315,493.40



UDDA – Financial/Treasurer’s Report

As of April 30, 2026

Accrual Basis

	(Current Month)	(Previous Month)
CURRENT ASSETS		
Total Numerica Checking	96,816.56	93,535.36
Total STCU Money Market	168,594.75	168,449.38
Total Numerica MM (account closed, but Numerica billed a service charge, which they refunded in May)	0	-9.89
Accounts Receivable (<i>annual contribution invoicing</i>)	47,600.00	71,600.00
Other Assets - QBO Tax Holding	2,482.09	2,660.42
Total Assets	315,765.05	336,235.27
LIABILITIES		
Accounts Payable	9,202.43	15,805.50
Credit Card Payable	2,294.57	2,219.83
Payroll Liabilities (<i>no longer includes VL accrual</i>)	4,856.22	4,962.76
Total Liabilities	16,353.22	22,988.09

NOTES:

- April Proforma vs Actual net operating revenue was (\$13,707) due to annual contribution invoicing timing on the revenue side and approx \$11K DH 2025 invoice (account 60231) and a Kaiser health insurance premium refund (account 60710) due to Alden transitioning to Medicare in March on the expense side.

Approved:

A handwritten signature in black ink, appearing to be 'Juliet Sinisterra'.

Juliet Sinisterra, CEO

A handwritten signature in black ink, appearing to be 'Megan M. Hulsey'.

Megan Hulsey, Treasurer

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Statement of Financial Position As of May 31, 2026

	Total
Assets	
Current Assets	
Bank Accounts	
10126 UDDA NUM Checking	101,474.24
10129 UDDA STCU MM	168,745.10
Total for Bank Accounts	\$270,219.34
Accounts Receivable	\$101,600.00
Other Current Assets	
QuickBooks Tax Holding Account	2,762.73
Total for Other Current Assets	\$2,762.73
Total for Current Assets	\$374,582.07
Total for Assets	\$374,582.07
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	\$8,077.60
Credit Cards	\$8,111.98
Other Current Liabilities	
24000 Payroll Liabilities	\$4,860.24
Total for Other Current Liabilities	\$4,860.24
Total for Current Liabilities	\$21,049.82
Total for Liabilities	\$21,049.82
Equity	
30000 Opening Balance Equity	2,143.63
30001 Reserve	78,842.62
32000 Unrestricted Net Assets	183,417.36
Net Revenue	89,128.64
Total for Equity	\$353,532.25
Total for Liabilities and Equity	\$374,582.07

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Budget vs. Actuals: Budget_FY26_P&L - FY26 P&L

May 2026

	MAY 2026			TOTAL		
	ACTUAL	BUDGET	OVER BUDGET	ACTUAL	BUDGET	OVER BUDGET
Revenue						
43210 Interest Income	150.35	83.33	67.02	\$150.35	\$83.33	\$67.02
46500 Grant Income		0.00	0.00	\$0.00	\$0.00	\$0.00
46510 Grant - Restricted	69,000.00	0.00	69,000.00	\$69,000.00	\$0.00	\$69,000.00
Total 46500 Grant Income	69,000.00	0.00	69,000.00	\$69,000.00	\$0.00	\$69,000.00
46700 Other Income		0.00	0.00	\$0.00	\$0.00	\$0.00
47005 UDRA Management Proceeds	28,775.41	28,775.41	0.00	\$28,775.41	\$28,775.41	\$0.00
Total 46700 Other Income	28,775.41	28,775.41	0.00	\$28,775.41	\$28,775.41	\$0.00
Total Revenue	\$97,925.76	\$28,858.74	\$69,067.02	\$97,925.76	\$28,858.74	\$69,067.02
GROSS PROFIT	\$97,925.76	\$28,858.74	\$69,067.02	\$97,925.76	\$28,858.74	\$69,067.02
Expenditures						
60100 Payroll Expenses		0.00	0.00	\$0.00	\$0.00	\$0.00
60101 Salaries, Wages	20,803.53	22,300.00	-1,496.47	\$20,803.53	\$22,300.00	\$ -1,496.47
60110 Payroll Taxes	1,047.80	2,400.00	-1,352.20	\$1,047.80	\$2,400.00	\$ -1,352.20
Total 60100 Payroll Expenses	21,851.33	24,700.00	-2,848.67	\$21,851.33	\$24,700.00	\$ -2,848.67
60200 Personal Services Contracts		0.00	0.00	\$0.00	\$0.00	\$0.00
60202 Financial, Prof Services	910.66	3,600.00	-2,689.34	\$910.66	\$3,600.00	\$ -2,689.34
60203 Management & Organization Svcs	4,050.36	2,025.00	2,025.36	\$4,050.36	\$2,025.00	\$2,025.36
60205 Legal Fees	2,812.50	250.00	2,562.50	\$2,812.50	\$250.00	\$2,562.50
60231 Marketing/Advertising	11.93	1,458.33	-1,446.40	\$11.93	\$1,458.33	\$ -1,446.40
60232 Graphic Design, Web	7,380.00	3,533.33	3,846.67	\$7,380.00	\$3,533.33	\$3,846.67
Total 60200 Personal Services Contracts	15,165.45	10,866.66	4,298.79	\$15,165.45	\$10,866.66	\$4,298.79
60300 Other Contractual Services		0.00	0.00	\$0.00	\$0.00	\$0.00
60303 Cell Phone Charges	187.50	1,015.00	-827.50	\$187.50	\$1,015.00	\$ -827.50
60314 Internet IT Svcs Domain Reg	681.23	425.00	256.23	\$681.23	\$425.00	\$256.23
60330 Memberships, Dues		207.91	-207.91	\$0.00	\$207.91	\$ -207.91
60334 Reg, Conferences, Sponsorships	750.00	93.75	656.25	\$750.00	\$93.75	\$656.25
60336 Subscriptions, Periodicals	46.86	58.33	-11.47	\$46.86	\$58.33	\$ -11.47
60353 Postage, Mailing Services		8.00	-8.00	\$0.00	\$8.00	\$ -8.00
60377 Catering, Meals	78.00	182.62	-104.62	\$78.00	\$182.62	\$ -104.62
60380 Leased Buildings, Space	827.42	840.00	-12.58	\$827.42	\$840.00	\$ -12.58
60381 Rentals, Copier Lease	21.26	0.00	21.26	\$21.26	\$0.00	\$21.26
60389 Rentals, Other Events, Park		100.00	-100.00	\$0.00	\$100.00	\$ -100.00
Total 60300 Other Contractual Services	2,592.27	2,930.61	-338.34	\$2,592.27	\$2,930.61	\$ -338.34
60400 Travel		0.00	0.00	\$0.00	\$0.00	\$0.00
60410 In-state Per Diem	41.74	300.00	-258.26	\$41.74	\$300.00	\$ -258.26
60411 In-state Air Fare	446.80	400.00	46.80	\$446.80	\$400.00	\$46.80
60416 Other Travel - bus, parking, etc	217.32	20.00	197.32	\$217.32	\$20.00	\$197.32
60421 Out of state Air Fare	1,589.80	0.00	1,589.80	\$1,589.80	\$0.00	\$1,589.80
Total 60400 Travel	2,295.66	720.00	1,575.66	\$2,295.66	\$720.00	\$1,575.66
60500 Supplies & Materials		0.00	0.00	\$0.00	\$0.00	\$0.00
60501 Food		25.00	-25.00	\$0.00	\$25.00	\$ -25.00

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Budget vs. Actuals: Budget_FY26_P&L - FY26 P&L

May 2026

	MAY 2026			TOTAL		
	ACTUAL	BUDGET	OVER BUDGET	ACTUAL	BUDGET	OVER BUDGET
60545 Prewritten SW (MSFT)	71.28	100.00	-28.72	\$71.28	\$100.00	\$ -28.72
60564 Office Supplies	1,028.15	35.42	992.73	\$1,028.15	\$35.42	\$992.73
Total 60500 Supplies & Materials	1,099.43	160.42	939.01	\$1,099.43	\$160.42	\$939.01
60700 Retirement & Benefits		0.00	0.00	\$0.00	\$0.00	\$0.00
60705 Retirement Employer Contrib	478.80	550.00	-71.20	\$478.80	\$550.00	\$ -71.20
60709 Disability Insurance	271.65	325.00	-53.35	\$271.65	\$325.00	\$ -53.35
60710 Health Insurance Plans		1,350.00	-1,350.00	\$0.00	\$1,350.00	\$ -1,350.00
60711 FSA Employer Contrib	545.07	967.00	-421.93	\$545.07	\$967.00	\$ -421.93
Total 60700 Retirement & Benefits	1,295.52	3,192.00	-1,896.48	\$1,295.52	\$3,192.00	\$ -1,896.48
Total Expenditures	\$44,299.66	\$42,569.69	\$1,729.97	\$44,299.66	\$42,569.69	\$1,729.97
NET OPERATING REVENUE	\$53,626.10	\$ -13,710.95	\$67,337.05	\$53,626.10	\$ -13,710.95	\$67,337.05
NET REVENUE	\$53,626.10	\$ -13,710.95	\$67,337.05	\$53,626.10	\$ -13,710.95	\$67,337.05



UDDA – Financial/Treasurer’s Report

As of May 31, 2026

Accrual Basis

	(Current Month)	(Previous Month)
CURRENT ASSETS		
Total Numerica Checking	101,274.24	96,816.56
Total SCTU Money Market	168,745.10	168,594.75
Accounts Receivable (<i>annual contrib, UDPDA revenue</i>)	101,600.00	47,600.00
Other Assets - QBO Tax Holding	2,762.73	2,482.09
Total Assets	374,382.07	315,493.40
LIABILITIES		
Accounts Payable	8,577.60	9,202.43
Credit Card Payable	8,111.98	2,294.57
Payroll Liabilities (<i>no longer includes VL accrual</i>)	4,860.24	4,290.25
Total Liabilities	21,549.82	15,787.25

NOTES:

- May Proforma vs Actual net operating revenue was \$53,126.10, primarily due to (unbudgeted) new \$69K CESP contract receivable on the revenue side.
- Other minor timing notes on the expense side:
 - Account 60205 Legal (for Jasmin Group contract for accounting services to both orgs)
 - Account 60302 Management & Org (includes \$2,800 for International Downtown Assoc training)
 - Account 60231 Marketing (includes \$7,380 for Seve7n Design Joyful Cities branding)
 - Account 60400 Travel (for Communications & Marketing Manager in-person interview)
 - Account 60500 Supplies (includes new HP laptop for Sinisterra)

Approved:

Juliet Sinisterra, CEO

Megan Hulsey, Treasurer

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Statement of Financial Position

As of Jun 30, 2026

	Total
Assets	
Current Assets	
Bank Accounts	
10126 UDDA NUM Checking	99,167.55
10129 UDDA STCU MM	168,890.73
Total for Bank Accounts	\$268,058.28
Accounts Receivable	\$81,600.00
Other Current Assets	
QuickBooks Tax Holding Account	5,331.33
Total for Other Current Assets	\$5,331.33
Total for Current Assets	\$354,989.61
Total for Assets	\$354,989.61
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	\$10,535.20
Credit Cards	\$3,102.46
Other Current Liabilities	
24000 Payroll Liabilities	\$7,524.67
Total for Other Current Liabilities	\$7,524.67
Total for Current Liabilities	\$21,162.33
Total for Liabilities	\$21,162.33
Equity	
30000 Opening Balance Equity	2,143.63
30001 Reserve	78,842.62
32000 Unrestricted Net Assets	183,417.36
Net Revenue	69,423.67
Total for Equity	\$333,827.28
Total for Liabilities and Equity	\$354,989.61

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Budget vs. Actuals: Budget_FY26_P&L - FY26 P&L

June 2026

	JUN 2026			TOTAL		
	ACTUAL	BUDGET	OVER BUDGET	ACTUAL	BUDGET	OVER BUDGET
Revenue						
43210 Interest Income	145.63	83.33	62.30	\$145.63	\$83.33	\$62.30
46700 Other Income		0.00	0.00	\$0.00	\$0.00	\$0.00
47005 UDRA Management Proceeds	28,775.41	28,775.41	0.00	\$28,775.41	\$28,775.41	\$0.00
Total 46700 Other Income	28,775.41	28,775.41	0.00	\$28,775.41	\$28,775.41	\$0.00
Total Revenue	\$28,921.04	\$28,858.74	\$62.30	\$28,921.04	\$28,858.74	\$62.30
GROSS PROFIT	\$28,921.04	\$28,858.74	\$62.30	\$28,921.04	\$28,858.74	\$62.30
Expenditures						
60100 Payroll Expenses		0.00	0.00	\$0.00	\$0.00	\$0.00
60101 Salaries, Wages	31,467.76	27,500.00	3,967.76	\$31,467.76	\$27,500.00	\$3,967.76
60110 Payroll Taxes	2,760.51	2,700.00	60.51	\$2,760.51	\$2,700.00	\$60.51
Total 60100 Payroll Expenses	34,228.27	30,200.00	4,028.27	\$34,228.27	\$30,200.00	\$4,028.27
60200 Personal Services Contracts		0.00	0.00	\$0.00	\$0.00	\$0.00
60202 Financial, Prof Services	2,536.71	3,500.00	-963.29	\$2,536.71	\$3,500.00	\$ -963.29
60203 Management & Organization Svcs	2,117.08	2,025.00	92.08	\$2,117.08	\$2,025.00	\$92.08
60205 Legal Fees	337.50	250.00	87.50	\$337.50	\$250.00	\$87.50
60231 Marketing/Advertising	218.20	1,458.33	-1,240.13	\$218.20	\$1,458.33	\$ -1,240.13
60232 Graphic Design, Web		3,533.33	-3,533.33	\$0.00	\$3,533.33	\$ -3,533.33
Total 60200 Personal Services Contracts	5,209.49	10,766.66	-5,557.17	\$5,209.49	\$10,766.66	\$ -5,557.17
60300 Other Contractual Services		0.00	0.00	\$0.00	\$0.00	\$0.00
60303 Cell Phone Charges	397.11	225.00	172.11	\$397.11	\$225.00	\$172.11
60314 Internet IT Svcs Domain Reg	63.89	425.00	-361.11	\$63.89	\$425.00	\$ -361.11
60330 Memberships, Dues		207.91	-207.91	\$0.00	\$207.91	\$ -207.91
60334 Reg, Conferences, Sponsorships	111.36	93.75	17.61	\$111.36	\$93.75	\$17.61
60336 Subscriptions, Periodicals	222.43	58.33	164.10	\$222.43	\$58.33	\$164.10
60353 Postage, Mailing Services	78.00	0.00	78.00	\$78.00	\$0.00	\$78.00
60377 Catering, Meals	1,226.44	451.15	775.29	\$1,226.44	\$451.15	\$775.29
60380 Leased Buildings, Space	827.42	840.00	-12.58	\$827.42	\$840.00	\$ -12.58
60381 Rentals, Copier Lease	53.63	0.00	53.63	\$53.63	\$0.00	\$53.63
60389 Rentals, Other Events, Park		1,740.00	-1,740.00	\$0.00	\$1,740.00	\$ -1,740.00
Total 60300 Other Contractual Services	2,980.28	4,041.14	-1,060.86	\$2,980.28	\$4,041.14	\$ -1,060.86
60400 Travel		0.00	0.00	\$0.00	\$0.00	\$0.00
60412 Private Auto Mileage	19.58	0.00	19.58	\$19.58	\$0.00	\$19.58
60416 Other Travel - bus, parking, etc	94.05	10.00	84.05	\$94.05	\$10.00	\$84.05
Total 60400 Travel	113.63	10.00	103.63	\$113.63	\$10.00	\$103.63
60500 Supplies & Materials	28.53	0.00	28.53	\$28.53	\$0.00	\$28.53
60501 Food	35.97	0.00	35.97	\$35.97	\$0.00	\$35.97
60545 Prewritten SW (MSFT)	71.28	100.00	-28.72	\$71.28	\$100.00	\$ -28.72
60564 Office Supplies	521.58	35.42	486.16	\$521.58	\$35.42	\$486.16
Total 60500 Supplies & Materials	657.36	135.42	521.94	\$657.36	\$135.42	\$521.94
60700 Retirement & Benefits		0.00	0.00	\$0.00	\$0.00	\$0.00
60705 Retirement Employer Contrib	601.46	550.00	51.46	\$601.46	\$550.00	\$51.46

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Budget vs. Actuals: Budget_FY26_P&L - FY26 P&L

June 2026

	JUN 2026			TOTAL		
	ACTUAL	BUDGET	OVER BUDGET	ACTUAL	BUDGET	OVER BUDGET
60707 Life Insurance Employer Paid		550.00	-550.00	\$0.00	\$550.00	\$ -550.00
60709 Disability Insurance	271.65	325.00	-53.35	\$271.65	\$325.00	\$ -53.35
60710 Health Insurance Plans	3,913.89	1,350.00	2,563.89	\$3,913.89	\$1,350.00	\$2,563.89
60711 FSA Employer Contrib	649.98	956.00	-306.02	\$649.98	\$956.00	\$ -306.02
Total 60700 Retirement & Benefits	5,436.98	3,731.00	1,705.98	\$5,436.98	\$3,731.00	\$1,705.98
Total Expenditures	\$48,626.01	\$48,884.22	\$ -258.21	\$48,626.01	\$48,884.22	\$ -258.21
NET OPERATING REVENUE	\$ -19,704.97	\$ -20,025.48	\$320.51	\$ -19,704.97	\$ -20,025.48	\$320.51
NET REVENUE	\$ -19,704.97	\$ -20,025.48	\$320.51	\$ -19,704.97	\$ -20,025.48	\$320.51



UDDA – Financial/Treasurer’s Report

As of June 30, 2026

Accrual Basis

	(Current Month)	(Previous Month)
CURRENT ASSETS		
Total Numerica Checking	99,167.52	101,274.24
Total SCTU Money Market	168,890.73	168,745.10
Accounts Receivable (<i>annual contrib, UDPDA revenue</i>)	81,600.00	101,600.00
Other Assets - QBO Tax Holding	5,331.33	2,762.73
Total Assets	354,989.61	374,382.07
LIABILITIES		
Accounts Payable	10,535.20	8,577.60
Credit Card Payable	3,102.46	8,111.98
Payroll Liabilities (<i>no longer includes VL accrual</i>)	7,524.67	4,860.24
Total Liabilities	21,162.33	21,549.82

NOTES:

- June Proforma vs Actual net operating revenue was \$320.51. Net operating revenue for June is (\$19,704.97)
- Other minor timing notes on the expense side:
 - Account 60101 Salaries, Wages (for retirement bonus to Alden)
 - Account 60710 Health Insurance (payment for 2 months instead of one)

Approved:

Juliet Sinisterra, CEO

Megan Hulsey, Treasurer

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Statement of Financial Position
As of Jul 31, 2026

	Total
Assets	
Current Assets	
Bank Accounts	
10126 UDDA NUM Checking	86,777.90
10129 UDDA STCU MM	169,105.89
Total for Bank Accounts	\$255,883.79
Accounts Receivable	\$96,600.00
Other Current Assets	
QuickBooks Tax Holding Account	2,690.94
Total for Other Current Assets	\$2,690.94
Total for Current Assets	\$355,174.73
Total for Assets	\$355,174.73
Liabilities and Equity	
Liabilities	
Current Liabilities	
Accounts Payable	\$8,077.60
Credit Cards	\$5,659.56
Other Current Liabilities	
24000 Payroll Liabilities	\$5,328.25
Total for Other Current Liabilities	\$5,328.25
Total for Current Liabilities	\$19,065.41
Total for Liabilities	\$19,065.41
Equity	
30000 Opening Balance Equity	2,143.63
30001 Reserve	78,842.62
32000 Unrestricted Net Assets	183,417.36
Net Revenue	71,705.71
Total for Equity	\$336,109.32
Total for Liabilities and Equity	\$355,174.73

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Budget vs. Actuals: Budget_FY26_P&L - FY26 P&L

July 2026

	JUL 2026			TOTAL		
	ACTUAL	BUDGET	OVER BUDGET	ACTUAL	BUDGET	OVER BUDGET
Revenue						
43210 Interest Income	215.16	83.33	131.83	\$215.16	\$83.33	\$131.83
43400 Direct Public Support	15,000.00	15,000.00	0.00	\$15,000.00	\$15,000.00	\$0.00
46700 Other Income		0.00	0.00	\$0.00	\$0.00	\$0.00
47005 UDRA Management Proceeds	28,775.41	28,775.41	0.00	\$28,775.41	\$28,775.41	\$0.00
Total 46700 Other Income	28,775.41	28,775.41	0.00	\$28,775.41	\$28,775.41	\$0.00
Total Revenue	\$43,990.57	\$43,858.74	\$131.83	\$43,990.57	\$43,858.74	\$131.83
GROSS PROFIT	\$43,990.57	\$43,858.74	\$131.83	\$43,990.57	\$43,858.74	\$131.83
Expenditures						
60100 Payroll Expenses		0.00	0.00	\$0.00	\$0.00	\$0.00
60101 Salaries, Wages	20,064.14	21,000.00	-935.86	\$20,064.14	\$21,000.00	\$ -935.86
60110 Payroll Taxes	1,835.79	2,100.00	-264.21	\$1,835.79	\$2,100.00	\$ -264.21
Total 60100 Payroll Expenses	21,899.93	23,100.00	-1,200.07	\$21,899.93	\$23,100.00	\$ -1,200.07
60200 Personal Services Contracts		0.00	0.00	\$0.00	\$0.00	\$0.00
60202 Financial, Prof Services	3,274.93	3,500.00	-225.07	\$3,274.93	\$3,500.00	\$ -225.07
60203 Management & Organization Svcs	2,134.54	2,025.00	109.54	\$2,134.54	\$2,025.00	\$109.54
60205 Legal Fees		250.00	-250.00	\$0.00	\$250.00	\$ -250.00
60221 Performing Artists	1,500.00		1,500.00	\$1,500.00	\$0.00	\$1,500.00
60231 Marketing/Advertising	353.20	1,458.33	-1,105.13	\$353.20	\$1,458.33	\$ -1,105.13
60232 Graphic Design, Web		3,533.33	-3,533.33	\$0.00	\$3,533.33	\$ -3,533.33
60295 Misc Professional Services	383.00		383.00	\$383.00	\$0.00	\$383.00
Total 60200 Personal Services Contracts	7,645.67	10,766.66	-3,120.99	\$7,645.67	\$10,766.66	\$ -3,120.99
60300 Other Contractual Services		0.00	0.00	\$0.00	\$0.00	\$0.00
60303 Cell Phone Charges	150.00	150.00	0.00	\$150.00	\$150.00	\$0.00
60314 Internet IT Svcs Domain Reg	983.27	425.00	558.27	\$983.27	\$425.00	\$558.27
60324 Insurance D&O, etc.	2,211.00	3,000.00	-789.00	\$2,211.00	\$3,000.00	\$ -789.00
60325 Insurance Other	1,704.00	2,500.00	-796.00	\$1,704.00	\$2,500.00	\$ -796.00
60329 Licenses and Permits		60.00	-60.00	\$0.00	\$60.00	\$ -60.00
60330 Memberships, Dues		207.91	-207.91	\$0.00	\$207.91	\$ -207.91
60334 Reg, Conferences, Sponsorships		93.75	-93.75	\$0.00	\$93.75	\$ -93.75
60336 Subscriptions, Periodicals	128.17	58.33	69.84	\$128.17	\$58.33	\$69.84
60358 Printing & Reproduction		600.00	-600.00	\$0.00	\$600.00	\$ -600.00
60377 Catering, Meals	544.81	109.02	435.79	\$544.81	\$109.02	\$435.79
60380 Leased Buildings, Space	866.28	840.00	26.28	\$866.28	\$840.00	\$26.28
60389 Rentals, Other Events, Park		90.00	-90.00	\$0.00	\$90.00	\$ -90.00
Total 60300 Other Contractual Services	6,587.53	8,134.01	-1,546.48	\$6,587.53	\$8,134.01	\$ -1,546.48
60400 Travel	66.20	100.00	-33.80	\$66.20	\$100.00	\$ -33.80
60500 Supplies & Materials	689.28	135.42	553.86	\$689.28	\$135.42	\$553.86
60700 Retirement & Benefits	4,819.92	2,850.00	1,969.92	\$4,819.92	\$2,850.00	\$1,969.92
Total Expenditures	\$41,708.53	\$45,086.09	\$ -3,377.56	\$41,708.53	\$45,086.09	\$ -3,377.56
NET OPERATING REVENUE	\$2,282.04	\$ -1,227.35	\$3,509.39	\$2,282.04	\$ -1,227.35	\$3,509.39

UNIVERSITY DISTRICT DEVELOPMENT ASSOCIATION

Budget vs. Actuals: Budget_FY26_P&L - FY26 P&L
July 2026

	JUL 2026			TOTAL		
	ACTUAL	BUDGET	OVER BUDGET	ACTUAL	BUDGET	OVER BUDGET
NET REVENUE	\$2,282.04	\$ -1,227.35	\$3,509.39	\$2,282.04	\$ -1,227.35	\$3,509.39



UDDA – Financial/Treasurer’s Report

As of July 31, 2026

Accrual Basis

	(Current Month)	(Previous Month)
CURRENT ASSETS		
Total Numerica Checking	86,777.90	99,167.52
Total SCTU Money Market	169,105.89	168,890.73
Accounts Receivable (<i>annual contrib, UDPDA revenue</i>)	96,600.00	81,600.00
Other Assets - QBO Tax Holding	2,690.94	5,331.33
Total Assets	355,174.73	354,989.61
LIABILITIES		
Accounts Payable	8,077.60	10,535.20
Credit Card Payable	5,659.56	3,102.46
Payroll Liabilities (<i>no longer includes VL accrual</i>)	5,328.25	7,524.67
Total Liabilities	19,065.41	21,162.33

NOTES:

- July Proforma vs Actual net operating revenue was \$3,509.39. Actual net operating revenue for July is \$2,282.04.

Approved:

Juliet Sinisterra, CEO

Megan Hulsey, Treasurer